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MEMORANDUM FOR: Director, Psychological Strategy Board

SUBJECT : Terms of Reference for Phase B, [REDACTED]  
Study, by the Psychological Strategy Board

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1. The Terms of Reference for the [REDACTED] Study to be undertaken by a panel of the Psychological Strategy Board, as directed in the 20 December 1951 meeting of the Psychological Strategy Board, have been noted. These Terms of Reference, as submitted, are general in nature, and it is suggested that the panel clearly define the limits of its study, with specificity as to objectives, in order that a practical outline of possible methods and courses of action will result.

2. It is believed that the pursuits of this panel will be conclusive and worthwhile only if they limit their approach to those undertakings which are immediately feasible or within a progressively phased expansion of our capabilities. The problem is monumental, and it would be almost an academic exercise if we tried to solve it by reaching, at the outset, for the optimum limits.

3. It is urged, therefore, that a careful formulation by the panel of its guideposts within these Terms of Reference be undertaken as a first order of business.

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FRANK G. WISNER  
Deputy Director/Plans

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[REDACTED] RZ:blr 26 Jan 52  
Rewritten in Office of DD/P (RT/imp), 4 Feb 52  
Dist

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